

# Industrial Engineering And Production Management Martand Telsang S Chand Company

Industrial Engineering and Production Management  
Production and Operations Management  
Product Leadership  
Global Production Management  
EMPOWERED  
The Routledge Companion to Production and Operations Management  
Handbook of Production Management Methods  
Product Variety Management  
How to Lead in Product Management: Practices to Align Stakeholders, Guide Development Teams, and Create Value Together  
PRODUCTION AND OPERATIONS MANAGEMENT  
The Influential Product Manager  
The New Production of Knowledge  
Global Production Networks  
INSPIRED  
Industrial Engineering and Operations Management  
Industrial Aviation Management  
Global Manufacturing Management  
A New Way to Think  
Engineering and Product Development Management  
Encyclopedia of Production and Manufacturing Management  
System Lifecycle Management  
Product Management Essentials  
The Necropolitical Production and Management of Forced Migration  
The Affirmative Action Empire  
Supply Chain Management and Advanced Planning  
Sustainable Rice Straw Management  
Managing Agile Projects  
Industrial Engineering and Operations Management  
Production and Operations Analysis  
Disciplined Entrepreneurship  
Shut Down the Business School  
Agile Estimating And Planning  
Animal Husbandry and Livestock Management  
Introduction to Business  
Manufacturing Operations Management  
Strong Product People  
The Secret Product Manager Handbook  
Supply Chain Management  
Decision Systems for Inventory Management and Production Planning  
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for close to 20 years industrial engineering and production management has been a successful text for students of mechanical production and industrial engineering while also being equally helpful for students of other courses including management divided in 5 parts and 52 chapters the text combines theory with examples to provide in depth coverage of the subject

production and operations management explains how p om is fulfilling its strategic mission and responsibility for processes it is essential for p om students to become conversant in new product planning they must also be able to pursue p om goals in partnership with marketing finance and other business functions with p om participation strategic thinking links new products to the best possible process configurations for goods and services using the systems approach p om is shown as crucial to strategic global planning strategies and tactics are evaluated together for their combined contribution to productivity low costs high quality timeliness and total capability for the efficient and effective control of supply chain activities enlarging the importance of cultural perspectives and global literacy the book anticipates tomorrow production and operations management 2e is divided into four parts with its main themes as follows 1 the systems approach is essential 2 new product development ties in with optimal process planning 3 strategies and tactics cannot be separated the field must be taught in that way 4 rapid and continuous project management fosters competitive advantage in an environment of accelerated change how does this book differ from older or current texts a forward looking teacher and leader in the field of production and operations management p om martin k starr s book and on line text reflect a sea of change that is currently taking place in the global workplace the new role of p om is to partner with company executives to influence the integration of decisions of all functional areas in an organization the only way that students will be able to meet this challenge is to learn and embody the systems approach shown throughout the book

in today s lightning fast technology world good product management is critical to maintaining a competitive advantage yet managing human beings and navigating complex product roadmaps is no easy task and it s rare to find a product leader who can steward a digital product from concept to launch without a couple of major hiccups why do some product leaders succeed while others don t this insightful book presents interviews with nearly 100 leading product managers from all over the world authors richard banfield martin eriksson and nate walkingshaw draw on decades of experience in product design and development to capture the approaches styles insights and techniques of successful product managers if you want to understand what drives good product leaders this book is an irreplaceable resource in three parts product leadership helps you explore themes and patterns of successful teams and their leaders and ways to attain those characteristics best approaches for guiding your product team through the startup emerging and enterprise stages of a company s evolution strategies and tactics for working with customers agencies partners and external stakeholders

globalization is one of the key issues for production management and therefore global production management was selected as the theme for

the 1999 international conference on advances in production management systems at the turn of the century berlin is one of the most prominent examples for a world of new opportunities for transnational business therefore it was chosen to host the conference berlin is a link between east and west suppliers in poland and the czech republic play a growing role for the car and rail industry in europe fraunhofer ipk the host of the conference and the editors of this book experienced the profound differences in production philosophies and production management tools not only between germany west and eastern europe but also in east asia india south and north america referring to global players global production seems to be solved but only at a superficial point of view global enterprises have installed own procedures and it systems and force suppliers to interconnect to their global information handling the scope and complexity of the topic of distributed supply by virtual enterprises or extended enterprises requires solutions that reach beyond new algorithms or standardized data transfer protocols the book covers approaches and results for the design and management of business processes and it solutions that enable companies to handle information in a global context as easy as they supply physical components

great teams are comprised of ordinary people that are empowered and inspired they are empowered to solve hard problems in ways their customers love yet work for their business they are inspired with ideas and techniques for quickly evaluating those ideas to discover solutions that work they are valuable usable feasible and viable this book is about the idea and reality of achieving extraordinary results from ordinary people empowered is the companion to inspired it addresses the other half of the problem of building tech products how to get the absolute best work from your product teams however the book s message applies much more broadly than just to product teams inspired was aimed at product managers empowered is aimed at all levels of technology powered organizations founders and ceo s leaders of product technology and design and the countless product managers product designers and engineers that comprise the teams this book will not just inspire companies to empower their employees but will teach them how this book will help readers achieve the benefits of truly empowered teams

this remarkable volume highlights the importance of production and operations management pom as a field of study and research contributing to substantial business and social growth the editors emphasize how pom works with a range of systems agriculture disaster management e commerce healthcare hospitality military systems not for profit retail sports sustainability telecommunications and transport and how it contributes to the growth of each martin k starr and sushil k gupta gather an international team of experts to provide researchers and students with a panoramic vision of the field divided into eight parts the book presents the history of pom and establishes the foundation upon which pom has been built while also revisiting and revitalizing topics that have long been essential it examines the significance of processes and projects to the fundamental growth of the pom field critical emerging themes and new research are examined with open minds and this is followed by opportunities to interface with other business functions finally the next era is discussed in ways that combine practical skill with philosophy in its analysis of pom including traditional and nontraditional applications before concluding with the editors thoughts on the future of the discipline students of pom will find this a comprehensive definitive resource on the state of the discipline and its future directions

this unique book provides a guide to the selection of appropriate production and manufacturing methods for postgraduate and professional manufacturing engineers it starts by helping the reader to identify the required objectives of industrial management for their particular

situation having identified the objectives an analytical assessment of the available production and management methods is made the analytical system presents an objective method of production selection for example this practical book will help the reader to decide whether or not a local just in time process is needed or a full chain jit method is needed alternatively the problem may be deciding between set up time reduction or changeover time reduction should tqm be ceded to pcis this book covers nearly all methods of production and manufacturing and will prove the most comprehensive guide to choosing and using these methods only book of its kind available widest coverage of methods available analytical approach to decision making

product proliferation has become a common phenomenon most companies now offer hundreds if not thousands of stock keeping units skus in order to compete in the market place companies with expanding product and service varieties face with problems of obtaining accurate demand forecasts controlling production and inventory costs and providing high quality and good delivery performance for the customers marketing managers often advocate widening product lines for increasing revenue and market share however the breadth of product line can also decrease the efficiency of manufacturing processes and distribution systems thus firms must weigh the benefits of product variety against its cost in order to determine the optimal level of product variety to offer to their customers academics and practitioners are interested in several fundamental questions about product variety for instance why do companies extend their product lines do consumers care about product variety will a brand with more variety enjoy higher market share how should product variety be measured how can a company exploit its product and process design to deliver a higher level of product variety quickly and cheaply what should the level of product variety be and what should the price of each of the product variants be what kind of challenges would a company face in offering a high level of product variety and how can these obstacles be overcome the solutions to these questions span multiple functions and disciplines

this book will help you become a better product leader benefitting from roman pichler s extensive experience you will learn how to align stakeholders and guide development teams even in challenging circumstances avoid common leadership mistakes and grow as a leader written in an engaging and easily accessible style how to lead in product management offers a wealth of practical tips and strategies through helpful examples the book illustrates how you can directly apply the techniques to your work coverage includes choosing the right leadership style cultivating empathy building trust and influencing others increasing your authority and empowering others directing stakeholders and development teams through common goals making decisions that people will support and follow through successfully resolving disputes and conflicts even with senior stakeholders listening deeply to discover and address hidden needs and interests practising mindfulness and embracing a growth mindset to develop as a leader praise for how to lead in product management roman has done it again delivering a practical book for the product management community that appeals to both heart and mind how to lead in product management is packed with concise direct and practical advice that addresses the deeper personal aspects of the product leadership roman s book shares wisdom on topics including goals healthy interactions with stakeholders handling conflict effective conversations decision making having a growth mindset and self care it is a must read for both new and experienced product people ellen gottesdiener product coach at ebg consulting being a great product manager is tough it requires domain knowledge industry knowledge technical skills but also the skills to lead and inspire a team roman pichler s how to lead in product management is the best book i ve read for equipping product managers to

lead their teams mike cohn author of succeeding with agile agile estimating and planning and user stories applied this is the book that has been missing for product people roman has created another masterpiece a fast read with lots of value it s a must read for every aspiring product manager magnus billgren ceo of tolpagorni product management how lead in product management is for everyone who manages a product or drives important business decisions roman lays out the key challenges of product leadership and shows us ways of thoughtfully working with team members stakeholders partners and the inevitable conflicts rich mironov ceo of mironov consulting and smokejumper head of product

this widely adopted and well established book now in its third edition provides the students of management and engineering with the latest techniques in production and operations management considered so vital for maximizing productivity and profitability in business what distinguishes the text is a comprehensive coverage of topics such as contract laws capacity requirement planning vendor evaluation including ahp method quality function deployment and enterprise resource planning the new topics which are of current interest along with the characteristic features and easy to read style would enhance the value of this text the book is primarily intended as a text for postgraduate students of management undergraduate students of mechanical engineering and undergraduate and postgraduate students of industrial and production engineering courses this profusely illustrated and well organized text with its fine blend of theory and applications would also be useful for the practicing professionals new to this edition objective type questions at the end of each chapter additional example problems in chapters 5 and 17 xyz ved fsn and sde analyses process planning case study in chapter 2 case study questions in chapters 2 3 4 5 6 7 9 10 11 13 14 and 15 heuristic to minimise total tardiness in single machine scheduling key features focuses on productivity related concepts and techniques provides solved examples at suitable places includes sufficient tables and diagrams to illustrate the concepts updates the reader with many efficient and modern algorithms contains answers to selected questions and objective type questions

this book is a comprehensive and practical guide to the core skills activities and behaviors that are required of product managers in modern technology companies product management is one of the fastest growing and most sought after roles by job seekers and companies alike the availability of trained and experienced talent can barely keep up with the accelerating demand for new and improved technology products people from nontechnical and technical backgrounds alike are eager to master this exciting new role the influential product manager teaches product managers how to behave at each stage of the product life cycle to achieve the best outcome for the customer product managers are under pressure to drive spectacular results often without wielding much direct power or authority if you don t know how to influence people at all levels of the organization how will you create the best possible product this comprehensive entry level textbook distills over twenty years of hard won field experience and industry knowledge into lessons that will empower new product managers to act like pros right out of the gate with teaching experience both from uc berkeley and lynda com the author boils down the most complex topics into principles that are easy to memorize and apply this book methodically documents the tools product managers everywhere use to align their teams with market needs and organizational goals from setting priorities to capturing requirements to navigating trade offs this book makes it easy not only will your product succeed you ll succeed too when you read the final chapter on advancing your career let your product s success become your success

in this provocative and broad ranging work the authors argue that the ways in which knowledge scientific social and cultural is produced are undergoing fundamental changes at the end of the twentieth century they claim that these changes mark a distinct shift into a new mode of knowledge production which is replacing or reforming established institutions disciplines practices and policies identifying features of the new mode of knowledge production reflexivity transdisciplinarity heterogeneity the authors show how these features connect with the changing role of knowledge in social relations while the knowledge produced by research and development in science and technology is accorded central concern the

the phenomenon of globalization has increased in recent decades due to the opening of borders in eastern europe and the sudden emergence of other countries in the global trade economy yet the process of becoming global to get access to growing markets or to achieve quality service and or cost advantages from the reconfigured value chains is one

how do today s most successful tech companies amazon google facebook netflix tesla design develop and deploy the products that have earned the love of literally billions of people around the world perhaps surprisingly they do it very differently than the vast majority of tech companies in inspired technology product management thought leader marty cagan provides readers with a master class in how to structure and staff a vibrant and successful product organization and how to discover and deliver technology products that your customers will love and that will work for your business with sections on assembling the right people and skillsets discovering the right product embracing an effective yet lightweight process and creating a strong product culture readers can take the information they learn and immediately leverage it within their own organizations dramatically improving their own product efforts whether you re an early stage startup working to get to product market fit or a growth stage company working to scale your product organization or a large long established company trying to regain your ability to consistently deliver new value for your customers inspired will take you and your product organization to a new level of customer engagement consistent innovation and business success filled with the author s own personal stories and profiles of some of today s most successful product managers and technology powered product companies including adobe apple bbc google microsoft and netflix inspired will show you how to turn up the dial of your own product efforts creating technology products your customers love the first edition of inspired published ten years ago established itself as the primary reference for technology product managers and can be found on the shelves of nearly every successful technology product company worldwide this thoroughly updated second edition shares the same objective of being the most valuable resource for technology product managers yet it is completely new sharing the latest practices and techniques of today s most successful tech product companies and the men and women behind every great product

this proceedings volume gathers together selected peer reviewed papers presented at the second edition of the xxvi international joint conference on industrial engineering and operations management ijcieom which was virtually held on february 22 24 2021 with the main organization based at the pontifical catholic university of rio de janeiro brazil works cover a range of topics in industrial engineering including operations and process management global operations managerial economics data science and stochastic optimization logistics and supply chain management quality management product development strategy and organizational engineering knowledge and information management sustainability and disaster management to name a few these topics broadly involve fields like operations manufacturing industrial

and production engineering and management this book can be a valuable resource for researchers and practitioners in optimization research operations research and correlated fields

this book outlines the structure and activities of companies in the european aviation industry the focus is on the design production and maintenance of components assemblies engines and the aircraft itself in contrast to other industries the technical aviation industry is subject to many specifics since its activities are highly regulated by the european aviation safety agency easa the national aviation authorities and by the aviation industry standard en 9100 these regulations can influence the companies organization personnel qualification quality management systems as well as the provision of products and services this book gives the reader a deeper up to date insight into today s quality and safety requirements for the modern aviation industry aviation specific interfaces and procedures are looked at from both the aviation legislation standpoint as well as from a practical operational perspective

using site specific optimization approaches in international manufacturing networks is increasingly proving insufficient to solve this problem several holistic and integrated alternatives have been developed to reflect a global perspective this book presents advances in the st gallen global manufacturing network model and its application in numerous industry benchmarking and research projects the contents combine data driven solutions with qualitative management frameworks for the strategic optimization of international manufacturing networks in the first part the book addresses the foundation of manufacturing network management and further describes the st gallen operational excellence approaches to manage plant performance on this basis the authors show how plant and network level performance can be enhanced via key improvement domains e g strategy configuration coordination performance management digitalization in turn the second part demonstrates the application of the constructs in manufacturing companies from various industries by combining research and practice the book offers unique perspectives on the management of global production striving toward higher performance on manufacturing site and network level

named one of 10 must read career and leadership books for 2022 by forbes the ultimate guide to the essentials of strategy and management from one of the world s top business thinkers over a stellar career roger martin has advised the ceos of some of the world s most successful companies from the beginning he noted that almost every executive he talked to had a model a framework or way of thinking that guided their strategy and activities but these models tended to become automatic so much so that when one didn t work the typical response was just to apply it again with greater enthusiasm martin took a fresh critical approach to helping when company leaders came to him with fundamental questions how do you decide where to play and how to win what is the key to shaping and changing corporate culture how can you design a successful sustainable innovation process his first response was to break the spell of the current model with a memo articulating a new way to think about the problem at hand and a more powerful and effective way to successfully overcome it over time these ideas worked their way into martin s many harvard business review articles now for the first time they appear together in a new way to think with his trademark incisive intellect and clarity martin covers the entire breadth of the management landscape illuminating the true nature of competition explaining how company success revolves around customers revealing how strategy and execution are really the same thing and much more reading like a series of one on one sessions with one of the world s leading business thinkers a new way to think is an essential guide

for any current or aspiring business leader

engineering and product development management is a practical guide to the components of engineering management using a holistic approach it will help engineers and managers understand what they have to do to improve the product development process by deploying new technology and new methods of working in concurrent teams the book takes elements from six well known and understood bodies of knowledge and integrates them into a holistic approach integrated product development project management process management systems engineering product data management and organizational change management these elements are framed within an overall enterprise wide architecture the techniques discussed in this book work for both huge multinational organizations and smaller enterprises the emphasis throughout is on practical tools which will be invaluable for engineers managers and consultants responsible for project and product development

the encyclopedia of production and manufacturing management is an encyclopedia that has been developed to serve this field as the fundamental reference work over the past twenty years the field of production and operations management has grown more rapidly than ever and consequently its boundaries have been stretched in all directions for example in the last two decades production and manufacturing management absorbed in rapid succession several new production management concepts manufacturing strategy focused factory just in time manufacturing concurrent engineering total quality management supply chain management flexible manufacturing systems lean production and mass customization to name a few this explosive growth makes the need for this volume abundantly clear the manufacturing industry thinks and acts more broadly than it did several decades ago the most notable change has been the need for manufacturing managers to think in technological strategic and competitive terms this is a very favorable development and it leads to manufacturing success the entries in this encyclopedia include the most recent technical and strategic innovations in production and manufacturing management the encyclopedia consists of articles of varying lengths the longer articles on important concepts and practices range from five to fifteen pages there are about 100 such articles written by nearly 100 authors from around the world in addition there are over 1000 shorter entries on concepts practices and principles the range of topics and depth of coverage is intended to suit both student and professional audiences the shorter entries provide digests of unfamiliar and complicated subjects difficult subjects are made intelligible to the reader without oversimplification the strategic and technological perspectives on various topics give this encyclopedia its distinctiveness and uniqueness the world of manufacturing today is increasingly competitive it is apparent that manufacturers must respond to these competitive pressures with technical and strategic innovation this encyclopedia has been developed to help researchers students and those in the manufacturing industry to understand and implement these ongoing changes in the field

years of experience in the area of product lifecycle management plm in industry research and education form the basis for this overview the author covers the development from pdm via plm to syslm system lifecycle management in the form commonly used today which are necessary prerequisites for the sustainable development and implementation of iot ios industry 4 0 and engineering 4 0 concepts the building blocks and properties of future proof systems for the successful implementation of the concepts of engineering 4 0 are thereby dedicated to holistic considerations which also inform in detail syslm functions and processes in mechatronic development and design as well as across the entire product lifecycle from requirements



management to the digital twin are covered as examples syslm trends such as low code development cloud disruptive business models and bimodality provide an outlook on future developments the author dedicates the treatment of the agile syslm introduction to the implementation in the enterprise the basics are deepened with examples of a concrete syslm system

gain all of the techniques teachings tools and methodologies required to be an effective first time product manager the overarching goal of this book is to help you understand the product manager role give you concrete examples of what a product manager does and build the foundational skill set that will gear you towards a career in product management to be an effective pm in the tech industry you need to have a basic understanding of technology in this book you ll get your feet wet by exploring the skills a pm needs in their toolset and cover enough ground to make you feel comfortable in a technical discussion a pm is not expected to have the same level of depth or knowledge as a software engineer but knowing enough to continue the conversation can be a benefit in your career in product management a complete product manager will have a 360 degree understanding of user experience and how to craft beautiful productsthat are easy to use with the end user in mind you ll continue your journey with a walk through basic ux principles and even go through the process of building a simple set of ui frames for a mock app aside from the technical and design expertise a pm needs to master the social aspects of the role acting as a bridge between engineering marketing and other teams can be difficult and this book will dive into the business and soft skills of product management after reading product management essentials you will be one of a select few technically capable pms who can interface with management stakeholders customers and the engineering team what you will learn gain the traits of a successful pm from industry pms vcs and other professionals see the day to day responsibilities of a pm and how the role differs across tech companies absorb the technical knowledge necessary to interface with engineers and estimate timelines design basic mocks high fidelity wireframes and fully polished user interfaces create core documents and handle business interactions who this book is for individuals who are eyeing a transition into a pm role or have just entered a pm role at a new organization for the first time they currently hold positions as a software engineer marketing manager ux designer or data analyst and want to move away from a feature focused view to a high level strategic view of the product vision

using examples from the united states mexico border central america and south america this book argues that forced migration is not a spontaneous phenomenon but rather a product of necropolitical strategies designed to depopulate resource rich countries or regions estevez merges necropolitical analysis with postcolonial migration and offers a new framework to study the set of policies laws institutions and political discourses producing a profit in a legal context in which habitat devastation is legal but mobility is a crime violence deprivation of food or water environmental contamination and rights exclusion are some of the tactics used in extractivist capitalism private and state actors alike use necropower both its first and third world versions to make people living and dead a commodity

this text provides a survey of the soviet management of the nationalities question it traces the conflicts and tensions created by the geographic definition of national territories the establishment of several official national languages and the world s first mass affirmative action programmes

to sum up there should be a copy on the bookshelf of all engineers responsible for detailed planning of the product delivery process pdp

the editors highlight the impressive gains reported by companies exploiting the potential of coordinating organizational units and integrating information flows and planning efforts along a supply chain this publication is strong on coordination and planning it is therefore recommended as an up to date source book for these particular aspects of scm international journal of production research 2001 vol 39 13

this open access book on straw management aims to provide a wide array of options for rice straw management that are potentially more sustainable environmental and profitable compared to current practice the book is authored by expert researchers engineers and innovators working on a range of straw management options with case studies from vietnam the philippines and cambodia the book is written for engineers and researchers in order to provide them information on current good practice and the gaps and constraints that require further research and innovation the book is also aimed at extension workers and farmers to help them decide on the best alternative straw management options in their area by presenting both the technological options as well as the value chains and business models required to make them work the book will also be useful for policy makers required by public opinion to reduce greenhouse gas emissions and air pollution looking for research based evidence to guide the policies they develop and implement

your hands on in the trenches guide to successfully leading agile projects agile methods promise to infuse development with unprecedented flexibility speed and value and these promises are attracting it organizations worldwide however agile methods often fail to clearly define the manager's role and many managers have been reluctant to buy in now expert project manager sanjiv augustine introduces agility from the manager's point of view offering a proven management framework that addresses everything from team building to project control augustine bridges the disconnect between the assumptions and techniques of traditional and agile management demonstrating why agility is better aligned with today's project realities and how to simplify your transition using a detailed case study he shows how agile methods can scale to succeed in even the largest projects defining a high value role for the manager in agile project environments refocusing on outcomes not rigid plans processes or controls structuring and building adaptive self organizing organic teams forming a guiding vision that aligns your team behind a common purpose empowering your team with the information it needs to succeed managing the flow of customer value from one creative stage to the next leveraging your team members strengths as whole persons implementing full life cycle agility from planning and coding to maintenance and knowledge transfer customizing agile methods to your unique environment becoming an adaptive leader who can inspire and energize agile teams whether you're a technical or business manager managing agile projects gives you all the tools you need to implement agility in your environment and reap its full benefits managing agile projects is part of the robert c martin series copyright pearson education all rights reserved

this volume gathers selected peer reviewed papers presented at the xxvi international joint conference on industrial engineering and operations management ijcieom held on july 8-11 2020 in rio de janeiro brazil the respective chapters address a range of timely topics in industrial engineering including operations and process management global operations managerial economics data science and stochastic optimization logistics and supply chain management quality management product development strategy and organizational engineering knowledge and information management work and human factors sustainability production engineering education healthcare operations management disaster management and more these topics broadly involve fields like

operations manufacturing industrial and production engineering and management given its scope the book offers a valuable resource for those engaged in optimization research operations research and practitioners alike

the aim of this book is to cover various aspects of the production and operations analysis apart from the introduction to basic understanding of each topic the book also provides insights to various conventional techniques as well as various other mathematical and nature based techniques extracted from the existing literature concepts like smart factories intelligent manufacturing and various techniques of manufacturing are also included various types of numerical examples are presented in each chapter and the descriptions done in lucid style with figures point wise descriptions tables pictures to facilitate easy understanding of the subject

24 steps to success disciplined entrepreneurship will change the way you think about starting a company many believe that entrepreneurship cannot be taught but great entrepreneurs aren't born with something special they simply make great products this book will show you how to create a successful startup through developing an innovative product it breaks down the necessary processes into an integrated comprehensive and proven 24 step framework that any industrious person can learn and apply you will learn why the f word focus is crucial to a startup's success common obstacles that entrepreneurs face and how to overcome them how to use innovation to stand out in the crowd it's not just about technology whether you're a first time or repeat entrepreneur disciplined entrepreneurship gives you the tools you need to improve your odds of making a product people want author bill aulet is the managing director of the martin trust center for mit entrepreneurship as well as a senior lecturer at the mit sloan school of management for more please visit [disciplinedentrepreneurship.com](http://disciplinedentrepreneurship.com)

a clarion call to shut down the business school

in the book agile estimating and planning is the definitive practical guide to estimating and planning agile projects agile alliance cofounder mike cohn discusses the philosophy of agile estimating and planning and shows you exactly how to get the job done with real world examples and case studies concepts are clearly illustrated and readers are guided step by step toward how to answer the following questions what will we build how big will it be when must it be done how much can i really complete by then you will first learn what makes a good plan and then what makes it agile using the techniques in the book you can stay agile from start to finish saving time conserving resources and accomplishing more

animal husbandry is the branch of agriculture that is concerned with the selective breeding caring and raising of livestock for meat milk leather eggs etc a wide variety of animals are raised for their products some of the commonly raised animals include cow sheep goat and pig species such as llama rabbit horse guinea pig etc are also raised as livestock in some parts of the world modern animal husbandry focuses on intensive farming practices for meeting market demand animal breeding strives to ensure higher growth rate low feed consumption for each unit of growth prolificness higher yields etc artificial insemination and embryo transfer are common practices that are used today this textbook is a compilation of chapters that discuss the most vital concepts in the field of animal husbandry and livestock management it elucidates the concepts and innovative models around prospective developments with respect to raising livestock this book is a complete source of knowledge on the present status of this important field

this book includes broad coverage of production and associated services since the success of manufacturing operations depends on the demand information and costs and revenue qualitative and quantitative techniques of demand forecasting and also financial analysis are covered in this book topics such as facilities layout inventory project management production planning and management are explained in detail additional topics include quality control and work study

are you a product leader looking for advice on how to be certain that every product manager on your team lives up to their full potential do you want to make sure your product people are competent empowered and inspired and would you like to know how you can best help them on this journey if you answered yes to any of these questions then this book is for you by the end of this book you will understand why you need to focus on the personal development of every product manager and of the team as a whole to unlock their full potential why coaching is an important part of your job and how to do it in the most effective way how you can define what a good product manager looks like how you can accurately assess product managers and provide them with valuable actionable and helpful feedback on their current performance that will help them perform even better which methods frameworks you can use to make sure product managers learn what they need to know to be more effective enhancing their people skills and you will be able to reflect on your own coaching personality and define your own areas for development efficiently prepare and use one on ones as your main coaching tool

product management isn't about you and it isn't about your product it's about solving problems for your customers creating a solution and taking it to market when i started in product management i had a lot of questions like what is product management it's a common question still but most people don't have a good answer after all these years the same questions keep coming up i see them on forums i hear them when i talk to new and experienced product managers and i still do not see them being answered well or usefully so i wrote this book with the answers to the questions i always had you'll learn the real reason people choose to buy a product it's not about how good the product is how to get the very best from your developers the 5 word phrase that can accelerate sales and marketing the best ways to talk to executives and customers about what you're building among other critical information you'll find a powerful framework for thinking about product management and even for talking to your mom about what you do the framework provides an infrastructure for most of the secret product manager handbook i provide a concrete and explicit explanation of why product management is so important for businesses including a calculation of the true business value of product management and the book is full of specific techniques and practices for transforming your product management career what people are saying nuggets of product management wisdom and ideas you'll want to hang on your monitor the book is like having a conversation with a mentor ken hanson growth product manager the summary of product management identify market problems guide the creation of solutions and take the solutions to market is powerful as a former engineer it's especially important to be reminded of the third point frank licea product manager the intro is one of the clearest and smartest explanations of the value a product manager should bring to the table i've ever read luca candela vp of product management

supply chain management illustrates the key drivers of good supply chain management in order to help students understand what creates a competitive advantage it also provides strong coverage of analytic skills so that students can gauge the effectiveness of the techniques described

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# The Exquisite Art of Braising Lamb Shanks: A Culinary Journey

This article serves as a comprehensive guide to mastering the art of braising lamb shanks. We'll delve into the science behind this low-and-slow cooking technique, exploring the best cuts of lamb, crucial ingredient choices, and the nuances of achieving perfectly tender, melt-in-your-mouth results. Whether you're a seasoned chef or a kitchen novice, this guide will equip you with the knowledge and confidence to create a truly exceptional dish.

## Understanding the Braising Process

Braising is a two-stage cooking method combining browning (searing) and simmering in liquid. The searing step develops a rich, flavorful crust on the lamb shank, while the long, gentle simmering in liquid (broth, wine, or a combination) breaks down tough connective tissues, rendering the meat incredibly tender. This process is ideal for tougher cuts of meat, like lamb shanks, which benefit from the extended cooking time. The liquid used for braising also infuses the meat with incredible depth of flavor.

## Selecting the Right Cut: The Star of the Show

The lamb shank is a cut from the lower leg of the lamb. It's characterized by its abundance of connective tissue and bone marrow, which contribute significantly to the rich flavor and tenderness achieved through braising. Look for shanks that are a deep red color, well-marbled with fat, and free from bruises. You can often find them already trimmed, but removing excess silver skin before braising can improve evenness of cooking.

## Building the Flavor Profile: Ingredients & Aromatics

The success of braised lamb shanks hinges on the careful selection and combination of ingredients. A classic combination often includes:

**Aromatics:** Onions, carrots, celery (mirepoix), garlic, and herbs like rosemary, thyme, and bay leaf provide a robust base of flavor. Consider adding a sprig of fresh parsley towards the end of cooking for a bright herbal note.

**Liquids:** Red wine (a full-bodied one like Cabernet Sauvignon or Merlot works well), lamb stock, or a combination of both, forms the braising liquid. This liquid not only tenderizes the meat but also infuses it with depth. You can also add a touch of tomato paste for richness and acidity.

**Seasoning:** Salt and freshly ground black pepper are essential. Don't be shy with the salt, as it helps season the meat throughout the braising process.

**Example:** For a Mediterranean twist, consider using a combination of red wine, lamb stock, chopped tomatoes, oregano, and a pinch of saffron.

## The Braising Process: Step-by-Step

1. **Sear the Shanks:** Season the lamb shanks generously with salt and pepper. Sear them in a heavy-bottomed pot or Dutch oven over medium-

high heat, until nicely browned on all sides. This step is crucial for developing a rich crust and enhancing the overall flavor. 2. Sauté the Aromatics: Remove the lamb shanks and set aside. In the same pot, sauté the mirepoix (onions, carrots, celery) until softened. Add garlic and cook for another minute until fragrant. 3. Deglaze the Pot: Pour in the red wine (or other chosen liquid), scraping the bottom of the pot to loosen any browned bits. This step adds a significant layer of flavour. 4. Braise the Lamb: Return the lamb shanks to the pot. Add your chosen herbs, tomato paste (if using), and enough liquid to almost cover the shanks. Bring to a simmer, then reduce heat to low, cover, and braise for 2-3 hours, or until the meat is incredibly tender and easily pulls away from the bone. 5. Reduce the Sauce: Once the lamb is cooked, remove it from the pot and set aside. Increase the heat to medium and simmer the braising liquid until it reduces and thickens, forming a rich, flavorful sauce. You can strain the sauce for a smoother consistency. 6. Serve: Return the lamb shanks to the sauce and serve. Consider serving it with creamy mashed potatoes, polenta, or roasted root vegetables.

## Serving Suggestions & Variations

Braised lamb shanks are incredibly versatile. They can be served as a hearty main course for a special occasion or a comforting weekend meal. The rich, flavorful braising liquid can be used as a base for a delicious gravy or sauce. Experiment with different herbs and spices to create unique flavor profiles. For example, a Moroccan-inspired braise might include cumin, coriander, turmeric, and preserved lemons.

## Conclusion

Braising lamb shanks is a rewarding culinary experience that produces a dish of unparalleled tenderness and flavor. By following the steps outlined above and experimenting with different ingredient combinations, you can create a truly exceptional meal that will impress your family and friends. The key to success lies in understanding the braising process, selecting the right cut of meat, and building a complex and flavorful braising liquid.

## FAQs

1. How long does it take to braise lamb shanks? Generally, 2-3 hours, but it depends on the size of the shanks and your oven/stovetop temperature. The meat should be easily pulled away from the bone. 2. Can I use a slow cooker? Yes, slow cookers are excellent for braising lamb shanks. Sear the shanks as described, then transfer them and the aromatics to the slow cooker. Cook on low for 6-8 hours or high for 3-4 hours. 3. What if the sauce is too thin? Simmer the sauce uncovered over medium heat until it reduces and thickens to your desired consistency. 4. Can I make this dish ahead of time? Yes, braised lamb shanks can be made a day or two in advance. Store them in the refrigerator and reheat gently before serving. 5. What are some good side dishes to serve with braised lamb shanks? Creamy mashed potatoes, polenta, roasted root vegetables, couscous, or even a simple green salad are all excellent choices.

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